

PRADA Group

Torgiano Factory

opening event

May 7th, 2024, Torgiano, Umbria

PRESS DAY

Prada Group industrial structure

26 Production sites of which

23 are in Italy

- Quality control and oversight of the supply chain
- Manufacturing agility and reduced time to market
- Process control and efficiency in inventory management
- Swift reaction to the fast-paced changes of the market
- Focus on craftsmanship and the preservation of know-how



Prada Group industrial workforce

14,876 Total Prada Group workforce

3,522 Industrial division employees

Leather goods: **1,775** — 67% women

Footwear: **946** — 55% women

Ready-to-wear: **801** — 75% women

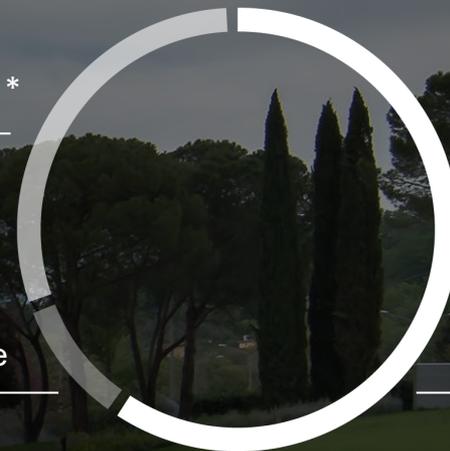
~3,300 Industrial division employees in Italy

Employees by division

30%
Industrial *

10%
Corporate

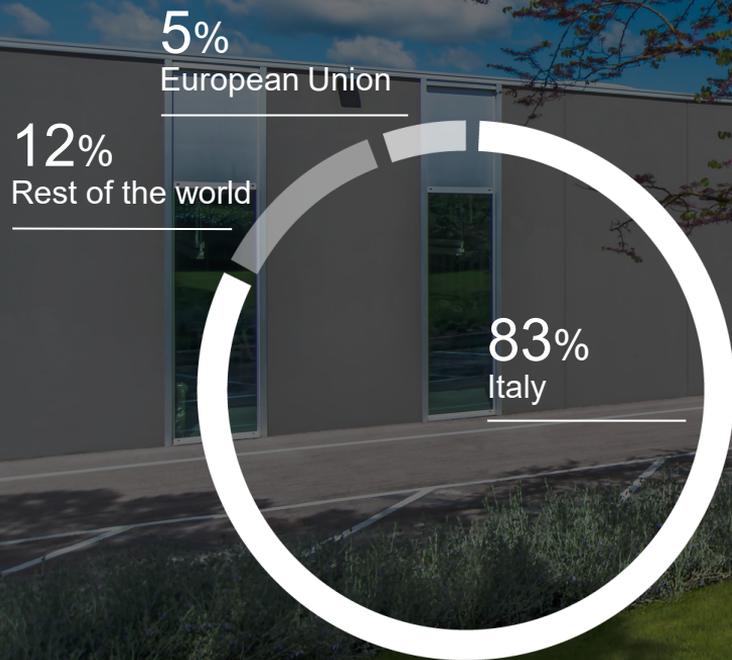
60%
Retail



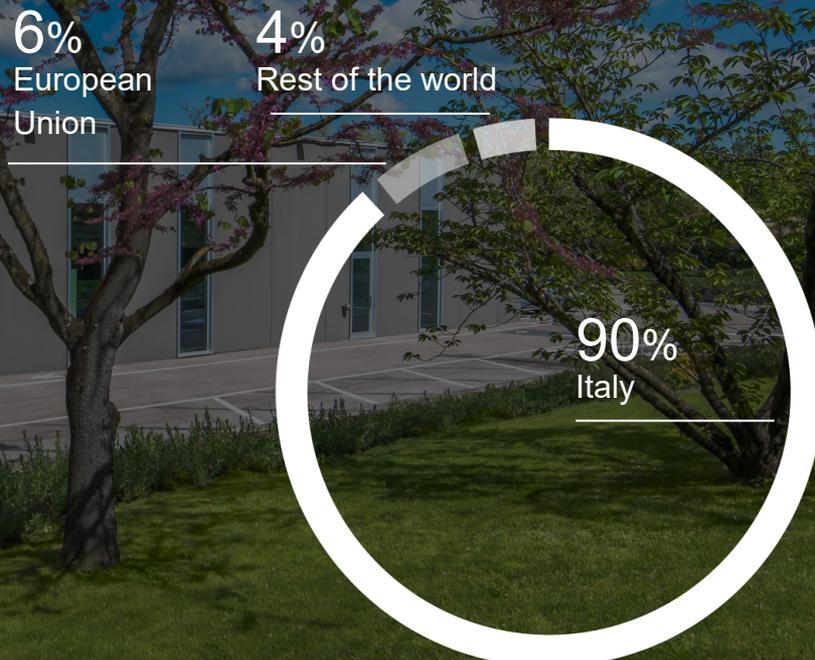
* The figure also includes employees in the logistics area

Location of Prada Group industrial suppliers

Raw materials suppliers



Manufacturing suppliers



Development of the Torgiano knitwear hub

The Torgiano facility is the knitwear hub for Prada Group
It is where finished knitwear and semi-finished knits are designed and manufactured for the Group's brands

Milestones in the development of the Torgiano hub:

2001 — acquisition by the Group of an existing industrial facility (2,600 square metres)

2017 — first major expansion doubled the premises of the facility (4,600 square metres), resulting in the insourcing of some production stages

2023 — additional expansion and reorganization efforts doubled the premises again (9,000 square metres), with new extensive green areas (15,000 square metres) and the completion of the production cycle

Prada Group today on the territory:

352 Prada Group employees in Umbria

214 Torgiano plant employees

- 72% women
- 16% aged under 35
- 65 new hires in 2023
- around 30 new hires in 2024

Tour of the Torgiano knitwear hub

Tour itinerary:

FIRST AREA

premises occupied by the **design department** and the **Prada Group Academy laboratory (3)**. These host a small-scale production facility covering all the key steps involved in product development (knitting, linking, washing and fulling phases). Here our *Master Knitters* work in cooperation with the Milan design office

SECOND AREA

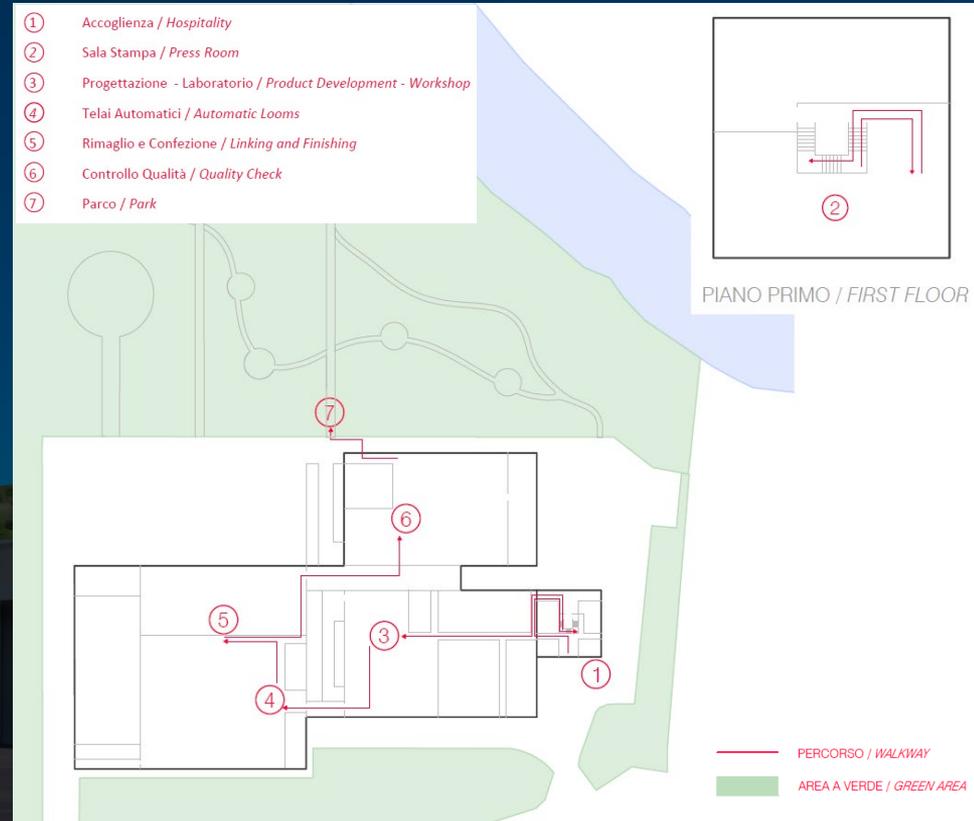
premises occupied by production units, such as the **programming office** and the **knitting machines (4)** in addition to the **linking and finishing (5)** areas

THIRD AREA

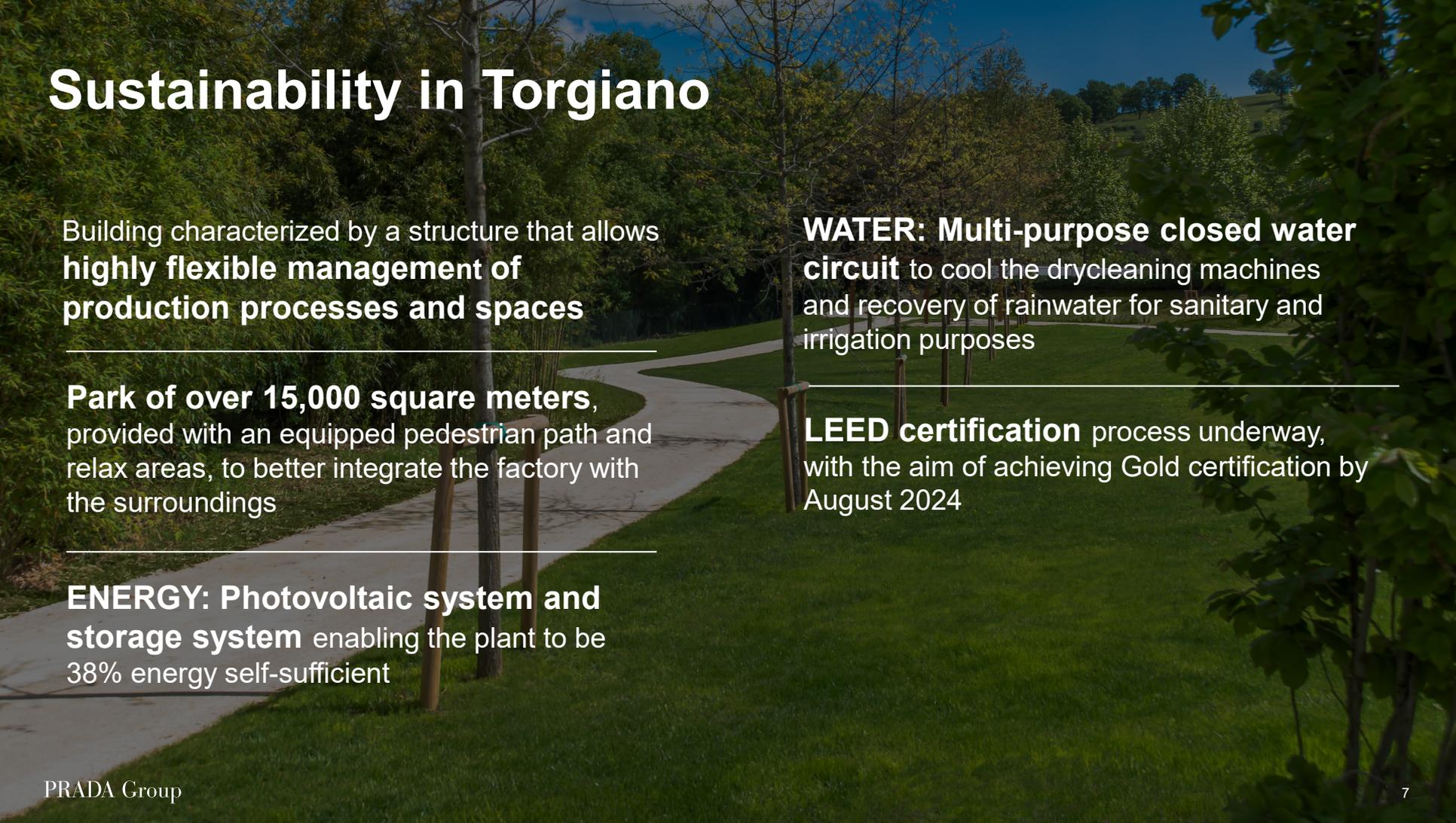
spaces for **quality control, washing and fulling (6)**

GREEN AREAS

(7), for a total of 15,000 square metres



Sustainability in Torgiano



Building characterized by a structure that allows **highly flexible management of production processes and spaces**

Park of over 15,000 square meters, provided with an equipped pedestrian path and relax areas, to better integrate the factory with the surroundings

ENERGY: Photovoltaic system and storage system enabling the plant to be 38% energy self-sufficient

WATER: Multi-purpose closed water circuit to cool the drycleaning machines and recovery of rainwater for sanitary and irrigation purposes

LEED certification process underway, with the aim of achieving Gold certification by August 2024

Prada Group Academy

The background image shows three women in white lab coats working in a workshop. They are focused on their tasks, which involve handling various textile materials like yarn and fabric. The workshop is well-lit and organized, with tables and shelves visible in the background.

Training programs to preserve manufacturing know-how in leather goods, footwear and ready-to-wear

Dedicated premises in Tuscany, Marche and Umbria facilities

In 2023, **143 young people** were trained, of which **110 were hired** in Italy (77%)

A new edition of the Prada Group Academy in **Torgiano** will start in **September 2024**

Investments in Prada Group industrial facilities 1/2

From 2019 to the end of 2022 a total of **€210 million** was invested in enhancing the industrial structure of the Group

In 2023, around **€60 million** was invested in vertical integration, the progressive insourcing of some stages of the production process and the acquisition of strategic skills

Additional investments of around **€60 million** are planned in 2024

Some relevant investments made in 2023

Doubling of the premises at the Torgiano knitwear hub

Investments at Tannerie Limoges to increase production capacity and for a new wastewater treatment plant

Expansion of the Terranuova and Scandicci facilities

Investments in Prada Group industrial facilities 2/2

An aerial photograph of a modern industrial facility. The building is a long, low-profile structure with a flat roof and large windows. In the foreground, there is a paved courtyard with several young trees and a small green lawn area. The background shows a clear blue sky and distant hills.

Some relevant interventions planned in 2024

Fully automated footwear production line at the Levane facility

New outerwear facility in Senigallia

New footwear joining station with 4 conveyors at the Levanela complex

Recent investments in the vertical integration of the supply chain



June 2021

acquisition of **40%** of **Filati Biagioli**
in partnership with the Zegna Group

September 2022

acquisition of **43.65%** of the tannery
Superior S.p.A., a leading leather
manufacturer for the luxury sector

June 2023

acquisition, with Zegna Group, of an equity
investment, amounting to a **15%** stake each,
in **Luigi Fedeli e Figlio S.r.l.**,
an excellence in Made in Italy knitwear and fine
yarns